

Agriculture

Budget summary

R million	2026/27			Total	2027/28	2028/29
	Current payments	Transfers and subsidies	Payments for capital assets		Total	Total
MTEF allocation						
Administration	929.0	24.0	80.8	1 033.8	1 051.1	1 080.4
Agricultural Production, Biosecurity and Natural Resources Management	1 232.9	1 344.1	18.7	2 595.6	2 646.4	2 728.6
Food Security and Support	310.6	2 939.6	38.3	3 288.4	3 488.6	3 598.3
Economic Development, Trade and Marketing	768.1	149.3	6.6	924.0	964.5	997.8
Total expenditure estimates	3 240.5	4 457.0	144.3	7 841.9	8 150.6	8 405.2

Executive authority: Minister of Agriculture
 Accounting officer: Director-General of Agriculture
 Website: www.dalrrd.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead, support and promote the management of agricultural resources through policies, strategies and programmes to enhance sustainable use and achieve economic growth, job creation, food security, rural development and transformation.

Mandate

The Department of Agriculture is mandated to establish and administer legislative and policy frameworks that advance viable and sustainable agricultural and food sectors. This mandate is guided by a legislative framework that includes the:

- Animal Protection Act (1962), which consolidates and amends the law relating to the prevention of cruelty to animals
- Fencing Act (1963), which consolidates the laws and matters relating to fences
- Plant Improvement Act (1976), which provides for the registration of premises from which the sale of certain plants or the cleansing, packing and sale of certain propagating material may be undertaken; and prescribes the conditions subject to which such plants or propagating material may be sold for cultivation
- Conservation of Agricultural Resources Act (1983), which provides for control over the use of South Africa's natural agricultural resources to promote the conservation of soil, water sources and vegetation, and the combating of weeds and invasive plants
- Agricultural Product Standards Act (1990), which makes provision for control over the sale and export of certain agricultural products, and the sale of some imported agricultural products
- Agricultural Research Act (1990), which provides for the establishment of a juristic person to deal with agricultural research, and the determination of its objectives, functions, powers and duties
- Marketing of Agricultural Products Act (1996), which provides strategic advice to the minister on all agricultural marketing issues, improves market efficiency and access for all participants, optimises export earnings, and improves the viability of the agriculture sector
- Onderstepoort Biological Products Incorporation Act (1999), which provides for the establishment of a company to manage Onderstepoort Biological Products.

Selected performance indicators

Table 29.1 Performance indicators by programme and related outcome

Indicator	Programme	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Number of plant pest surveillance surveys conducted per year	Agricultural Production, Biosecurity and Natural Resources Management	Economic transformation and equitable inclusion of women, youth and persons with disabilities for a just society	3	3	3	3	3	3	3
Number of animal disease surveillance surveys conducted per year	Agricultural Production, Biosecurity and Natural Resources Management		3	3	3	3	3	3	3
Number of households and smallholder producers supported per year	Food Security and Support		-1	96 665	60 000	60 000	60 000	60 000	60 000
Number of producers supported through the blended funding scheme per year	Food Security and Support		-1	-1	-1	100	100	120	150
Number of new students enrolled at agricultural colleges per year	Food Security and Support		-1	-1	-1	800	0	800	800

1. No historical data available.

Expenditure overview

Over the medium term, the department will focus on conducting research and development to improve market access and reduce biosecurity risks, and improving agricultural production. These priorities will be implemented in collaboration with stakeholders across the agricultural value chain as part of the agro-processing master plan, which aims to create an investment-friendly environment for improving agricultural production and coordination. A key component of this plan is providing targeted support to smallholder farming enterprises, particularly those owned by black women, and emerging farmers participating in agro-processing value chains.

Expenditure is expected to increase at an average annual rate of 1.9 per cent, from R7.9 billion in 2025/26 to R8.4 billion in 2028/29. Transfers and subsidies, mainly to provinces for conditional grants and to entities, account for an estimated 57.2 per cent (R14 billion) of total projected spending over the medium term, while spending on compensation of employees accounts for an estimated 21.3 per cent (R5.2 billion).

Research and development to improve market access and address threats to biosecurity

The department aims to strengthen its research and development capacity as a key driver for improving market access and ensuring the safety and quality of agricultural products. This is intended to address difficulties smallholder producers face in gaining access to markets, and entails developing disease-resistant livestock breeds, implementing climate-resilient grazing systems and supporting diversification into value-added products to enhance profitability. The department has set aside R140 million over the medium term for these activities, spread across various subprogrammes.

To support these initiatives, the department plans to develop an e-certification system to provide phytosanitary certification for export markets at a projected cost of R40 million over the MTEF period, which will help to safeguard production by acting as an early warning system for diseases. The planned development of an animal identification and tracking system will also help in this regard, with an allocation of R15 million over the medium term. These funds are set aside in the *Animal Production and Health* subprogramme.

To mitigate animal disease outbreaks and plant pests, and to ensure compliance with international sanitary and phytosanitary standards, the department plans to conduct annual surveillance for 3 major animal diseases (foot-and-mouth, goat plague and Newcastle disease) and 3 plant pests (exotic fruit fly, citrus greening and banana bunchy top virus) in each year of the MTEF period. Awareness about biosecurity will be strengthened through partnerships with traditional leaders, imbizos, media campaigns and farmer training. These initiatives are funded through the *Animal Production and Health* subprogramme, which is allocated R1 billion over the period ahead; and the *Plant Production and Health* subprogramme, which is allocated R443.5 million over the same period.

These activities will be funded through the *Agricultural Production, Biosecurity and Natural Resources Management* programme, which is allocated R8 billion over the medium term.

Improving agricultural production

To improve agricultural production and food security, over the period ahead, the department will support approximately 180 000 subsistence and smallholder producers with production inputs for cultivating key commodities such as grains, oilseeds and livestock. This will be provided through the *comprehensive agricultural support programme grant*, which is allocated R7.5 billion over the medium term in the *Food Security and Support programme*. The department will also expand support for agricultural production through the Agricultural Broad-based Black Economic Empowerment Fund, which is allocated R150.9 million; and the blended finance scheme, which is allocated R1.8 billion over the period ahead to support a targeted 370 black producers. These funds are set to be transferred to the Land and Agricultural Development Bank of South Africa, which manages and implements these initiatives.

Expenditure trends and estimates

Table 29.2 Vote expenditure trends by programme and economic classification¹

Programmes											
1. Administration											
2. Agricultural Production, Biosecurity and Natural Resources Management											
3. Food Security and Support											
4. Economic Development, Trade and Marketing											
Programme											
	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million	2022/23	2023/24	2024/25	2025/26	2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29	
Programme 1	737.6	987.7	942.4	961.0	9.2%	11.7%	1 033.8	1 051.1	1 080.4	4.0%	13.0%
Programme 2	3 123.1	2 375.6	2 542.6	2 495.5	-7.2%	34.1%	2 595.6	2 646.4	2 728.6	3.0%	32.7%
Programme 3	3 346.3	2 873.0	3 714.9	3 606.8	2.5%	43.8%	3 288.4	3 488.6	3 598.3	-0.1%	42.5%
Programme 4	831.9	792.0	682.0	883.1	2.0%	10.3%	924.0	964.5	997.8	4.2%	11.8%
Subtotal	8 038.9	7 028.3	7 881.9	7 946.4	-0.4%	100.0%	7 841.9	8 150.6	8 405.2	1.9%	100.0%
Total	8 038.9	7 028.3	7 881.9	7 946.4	-0.4%	100.0%	7 841.9	8 150.6	8 405.2	1.9%	100.0%
Change to 2025 Budget estimate				-			(7.0)	(62.1)	(176.2)		
Economic classification											
Current payments	3 723.5	2 962.9	3 599.2	3 093.8	-6.0%	43.3%	3 240.5	3 344.6	3 473.5	3.9%	41.2%
Compensation of employees	1 420.8	1 399.1	1 419.6	1 605.9	4.2%	18.9%	1 664.7	1 740.7	1 794.8	3.8%	21.3%
Goods and services ¹	2 302.7	1 563.8	2 174.0	1 487.9	-13.5%	24.4%	1 575.8	1 603.9	1 678.7	4.1%	19.9%
<i>of which:</i>											
Computer services	63.6	70.0	77.8	133.9	28.1%	1.1%	129.8	94.8	100.8	-9.0%	1.3%
Consultants: Business and advisory services	406.9	186.6	369.7	65.0	-45.7%	3.3%	90.1	75.8	77.8	6.2%	1.0%
Inventory: Farming supplies	766.0	325.5	773.5	352.7	-22.8%	7.2%	413.2	427.8	441.8	7.8%	5.3%
Inventory: Medicine	213.3	21.3	6.6	127.4	-15.8%	1.2%	108.5	106.7	114.8	-3.4%	1.4%
Property payments	206.0	210.0	215.9	252.2	7.0%	2.9%	313.1	347.8	376.7	14.3%	4.3%
Travel and subsistence	169.2	156.8	119.6	134.1	-7.5%	1.9%	134.0	141.7	141.9	1.9%	1.7%
Interest and rent on land	0.0	-	5.7	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	4 194.4	3 951.4	4 187.1	4 748.7	4.2%	55.3%	4 457.0	4 678.8	4 825.5	0.5%	57.2%
Provinces and municipalities	2 295.1	2 166.8	2 557.3	2 794.2	6.8%	31.8%	2 396.8	2 620.0	2 702.7	-1.1%	31.6%
Departmental agencies and accounts	1 238.5	1 241.9	1 127.5	1 285.7	1.3%	15.8%	1 296.2	1 348.0	1 389.9	2.6%	16.5%
Higher education institutions	-	-	9.9	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Foreign governments and international organisations	39.6	31.7	39.8	49.1	7.5%	0.5%	51.1	53.1	54.8	3.7%	0.7%
Public corporations and private enterprises	589.9	481.6	423.2	592.9	0.2%	6.8%	662.3	629.1	648.7	3.0%	8.0%
Households	31.3	29.4	29.4	26.9	-4.9%	0.4%	50.6	28.6	29.5	3.1%	0.4%
Payments for capital assets	117.6	112.0	94.0	103.8	-4.1%	1.4%	144.3	127.2	106.1	0.7%	1.5%
Buildings and other fixed structures	54.9	27.7	22.2	56.5	1.0%	0.5%	106.7	96.9	74.9	9.9%	1.1%
Machinery and equipment	62.5	82.7	71.8	44.8	-10.5%	0.8%	30.6	30.2	31.1	-11.4%	0.4%
Biological assets	-	0.1	-	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Software and other intangible assets	0.1	1.5	-	2.5	160.4%	0.0%	7.1	0.1	0.1	-69.5%	0.0%
Payments for financial assets	3.5	1.9	1.7	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	8 038.9	7 028.3	7 881.9	7 946.4	-0.4%	100.0%	7 841.9	8 150.6	8 405.2	1.9%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 29.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2026/27	2027/28		
R thousand											
Households											
Social benefits											
Current	5 274	4 529	4 401	862	-45.3%	0.1%	23 375	266	272	-31.9%	0.2%
Employee social benefits	5 274	4 529	4 401	862	-45.3%	0.1%	348	266	272	-31.9%	0.0%
Early retirement and voluntary exit programmes	–	–	–	–	–	–	23 027	–	–	–	0.2%
Other transfers to households											
Current	25 993	24 902	24 988	26 024	–	0.6%	27 217	28 301	29 180	3.9%	0.6%
Claims against the state	136	444	523	–	-100.0%	–	1	–	–	–	0.0%
Bursaries for non-employees	25 857	24 458	24 465	26 024	0.2%	0.6%	27 216	28 301	29 180	3.9%	0.6%
Provinces and municipalities											
Provincial agencies and funds											
Current	737	747	533	573	-8.0%	–	366	569	601	1.6%	0.0%
Vehicle licences	737	747	533	573	-8.0%	–	366	569	601	1.6%	0.0%
Municipal bank accounts											
Current	–	–	167	–	–	–	–	–	–	–	–
Vehicle licences	–	–	145	–	–	–	–	–	–	–	–
Municipal rates and taxes	–	–	22	–	–	–	–	–	–	–	–
Provincial revenue funds											
Current	84 920	79 458	87 462	94 256	3.5%	2.0%	98 066	101 979	105 148	3.7%	2.2%
Land care programme grant	84 920	79 458	87 462	94 256	3.5%	2.0%	98 066	101 979	105 148	3.7%	2.2%
Capital	2 209 492	2 086 568	2 469 102	2 699 349	6.9%	55.4%	2 298 395	2 517 460	2 596 989	-1.3%	53.1%
Comprehensive agricultural support programme grant: Infrastructure	1 201 632	1 116 242	1 306 828	1 478 384	7.2%	29.9%	1 140 604	1 205 599	1 244 356	-5.6%	25.7%
Comprehensive agricultural support programme grant: Extension recovery planning services	304 102	302 827	314 657	439 741	13.1%	8.0%	453 018	466 625	481 128	3.0%	10.0%
Comprehensive agricultural support programme grant: Disasters: Flood-damaged infrastructure	–	–	300 000	–	–	1.8%	–	–	–	–	–
Comprehensive agricultural support programme grant: Upgrading of provincial agricultural colleges	93 480	82 521	99 274	103 828	3.6%	2.2%	–	112 338	115 829	3.7%	1.6%
Ilhima/Letsema projects grant	610 278	584 978	448 343	677 396	3.5%	13.6%	–	–	–	-100.0%	–
Comprehensive agricultural support programme grant: Production input and mechanisation	–	–	–	–	–	–	704 773	732 898	755 676	–	15.7%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 238 481	1 241 941	1 127 547	1 285 688	1.3%	28.6%	1 296 233	1 347 960	1 389 854	2.6%	28.9%
Primary Agriculture Sector Education and Training Authority	626	614	598	672	2.4%	–	701	728	751	3.8%	0.0%
Agricultural Research Council	1 189 320	1 191 556	1 081 184	1 237 200	1.3%	27.5%	1 245 784	1 295 499	1 335 762	2.6%	27.8%
National Agricultural Marketing Council	48 535	49 771	45 765	47 816	-0.5%	1.1%	49 748	51 733	53 341	3.7%	1.1%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	589 912	481 561	375 249	592 861	0.2%	11.9%	662 273	629 128	648 681	3.0%	13.9%
Communication licences	7	7	8	10	12.6%	–	11	11	11	3.2%	0.0%
Onderstepoort Biological Products	–	25 000	–	1	–	0.1%	–	–	–	-100.0%	–
Land and Agricultural Development Bank of South Africa	589 905	456 554	375 241	592 850	0.2%	11.8%	662 262	629 117	648 670	3.0%	13.9%
Other transfers to private enterprises											
Current	–	–	47 928	–	–	0.3%	–	–	–	–	–
Claims against the state	–	–	47 928	–	–	0.3%	–	–	–	–	–
Higher education institutions											
Current	–	–	9 912	–	–	0.1%	–	–	–	–	–
University of Pretoria	–	–	9 912	–	–	0.1%	–	–	–	–	–
Foreign governments and international organisations											
Current	39 552	31 719	39 823	49 114	7.5%	0.9%	51 099	53 138	54 789	3.7%	1.1%
Consultative Group on International Agricultural Research	68	–	8 729	11 476	452.6%	0.1%	11 933	12 409	12 795	3.7%	0.3%
International Union for the Protection of New Varieties of Plants	911	1 137	1 127	980	2.5%	–	1 020	1 060	1 093	3.7%	0.0%
Commonwealth Agricultural Bureau International	–	–	815	536	–	–	564	587	605	4.1%	0.0%
International Commission of Agricultural Engineering	11	14	13	25	31.5%	–	26	27	28	3.8%	0.0%
Food and Agriculture Organisation of the United Nations	30 074	24 411	22 411	29 798	-0.3%	0.6%	31 002	32 239	33 241	3.7%	0.7%
Foreign rates and taxes	160	163	180	536	49.6%	–	558	580	598	3.7%	0.0%
International Cotton Advisory Committee	607	598	671	457	-9.0%	–	476	495	510	3.7%	0.0%
International Dairy Federation	50	60	64	53	2.0%	–	55	56	58	3.1%	0.0%
International Grains Council	217	280	272	354	17.7%	–	368	383	395	3.7%	0.0%
International Seed Testing Association	184	220	108	236	8.7%	–	246	255	263	3.7%	0.0%
International Organisation of Vine and Wine	1 194	1 504	1 572	1 286	2.5%	–	1 338	1 392	1 435	3.7%	0.0%
World Organisation for Animal Health	4 797	3 187	3 714	2 894	-15.5%	0.1%	3 011	3 132	3 229	3.7%	0.1%
Organisation for Economic Cooperation and Development	1 279	145	147	483	-27.7%	–	502	523	539	3.7%	0.0%
Total	4 194 361	3 951 425	4 187 112	4 748 727	4.2%	100.0%	4 457 024	4 678 801	4 825 514	0.5%	100.0%

Personnel information

Table 29.4 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2026		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2024/25			2025/26			2026/27			2027/28			2028/29			2025/26 - 2028/29	2026/27 - 2028/29	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Agriculture	2 338	172	2 200	1 419.6	0.6	2 329	1 605.9	0.7	2 288	1 664.7	0.7	2 265	1 740.7	0.8	2 213	1 794.8	0.8	-1.7%	100.0%
1 – 6	655	1	610	186.1	0.3	665	216.2	0.3	647	220.7	0.3	635	227.9	0.4	619	234.6	0.4	-2.4%	28.1%
7 – 10	1 024	1	973	612.2	0.6	991	657.3	0.7	972	678.5	0.7	965	710.4	0.7	944	733.4	0.8	-1.6%	42.6%
11 – 12	557	165	539	519.0	1.0	553	563.9	1.0	549	588.9	1.1	545	616.4	1.1	533	635.6	1.2	-1.2%	24.1%
13 – 16	96	1	72	97.0	1.3	118	163.6	1.4	118	171.9	1.5	118	181.2	1.5	115	186.4	1.6	-0.9%	5.2%
Other	6	4	6	5.3	0.9	2	4.8	2.4	2	4.8	2.4	2	4.8	2.4	2	4.8	2.4	0.0%	0.1%
Programme	2 338	172	2 200	1 419.6	0.6	2 329	1 605.9	0.7	2 288	1 664.7	0.7	2 265	1 740.7	0.8	2 213	1 794.8	0.8	-1.7%	100.0%
Programme 1	591	–	521	235.6	0.5	660	346.3	0.5	651	359.1	0.6	644	375.4	0.6	632	387.1	0.6	-1.4%	28.5%
Programme 2	1 080	149	1 042	724.6	0.7	1 035	767.3	0.7	1 015	794.4	0.8	1 005	830.5	0.8	980	856.3	0.9	-1.8%	44.3%
Programme 3	302	23	289	172.4	0.6	293	192.3	0.7	288	200.1	0.7	287	209.6	0.7	280	216.1	0.8	-1.5%	12.6%
Programme 4	365	–	348	286.9	0.8	341	300.0	0.9	334	311.1	0.9	329	325.3	1.0	321	335.4	1.0	-2.0%	14.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 29.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2022/23	2023/24	2024/25					2025/26	2026/27	2027/28		
	Departmental receipts	294 588	273 019	354 857	332 735	332 735	4.1%	100.0%	342 052	354 366	367 121	3.3%
Sales of goods and services produced by department	280 925	264 311	299 403	325 542	325 542	5.0%	93.2%	334 658	346 706	359 184	3.3%	97.8%
Sales by market establishments	725	673	518	529	529	-10.0%	0.2%	544	564	583	3.3%	0.2%
of which:												
Dwellings	519	484	214	492	492	-1.8%	0.1%	506	525	543	3.3%	0.1%
Rental parking: Covered and open	206	189	7	37	37	-43.6%	–	38	39	40	2.6%	–
Market establishment: Non-residential building	–	–	297	–	–	–	–	–	–	–	–	–
Administrative fees	276 008	257 656	293 812	319 418	319 418	5.0%	91.4%	328 362	340 182	352 428	3.3%	96.0%
of which:												
Farm feeds registration	9 576	9 974	15 449	7 050	7 050	-9.7%	3.3%	7 248	7 509	7 779	3.3%	2.1%
Plant breeders' rights	4 253	4 941	4 647	3 682	3 682	-4.7%	1.4%	3 785	3 921	4 062	3.3%	1.1%
Stock remedy	767	3 358	836	1 578	1 578	27.2%	0.5%	1 622	1 680	1 740	3.3%	0.5%
Inspection fees: Statutory services	192 508	174 386	201 064	215 824	215 824	3.9%	62.4%	221 867	229 854	238 129	3.3%	64.9%
Other	68 904	64 997	71 816	91 284	91 284	9.8%	23.7%	93 840	97 218	100 718	3.3%	27.4%
Other sales	4 192	5 982	5 073	5 595	5 595	10.1%	1.7%	5 752	5 960	6 173	3.3%	1.7%
of which:												
Service rendered: Boarding services: (private)	1 725	3 176	2 443	2 691	2 691	16.0%	0.8%	2 766	2 867	2 969	3.3%	0.8%
Service rendered: Course fees	1 231	1 630	1 420	1 809	1 809	13.7%	0.5%	1 860	1 927	1 996	3.3%	0.5%
Laboratory services: Plant	25	83	93	105	105	61.3%	–	108	112	116	3.4%	–
Other	451	359	365	167	167	-28.2%	0.1%	172	178	184	3.3%	0.1%
Services rendered: Commission on insurance and garnishee	760	734	752	823	823	2.7%	0.2%	846	876	908	3.3%	0.2%
Sales of scrap, waste, arms and other used current goods	–	–	17	–	–	–	–	–	–	–	–	–
of which:												
Sales of scrap	–	–	17	–	–	–	–	–	–	–	–	–
Transfers received	145	102	137	148	148	0.7%	–	152	157	163	3.3%	–
Interest, dividends and rent on land	7 581	1 799	22 439	1 439	1 439	-42.5%	2.6%	1 479	1 533	1 588	3.3%	0.4%
Interest	7 193	1 799	22 439	1 200	1 200	-45.0%	2.6%	1 233	1 278	1 324	3.3%	0.4%
Rent on land	388	–	–	239	239	-14.9%	–	246	255	264	3.4%	0.1%
Sales of capital assets	–	2 364	708	–	–	–	0.2%	–	–	–	–	–
Transactions in financial assets and liabilities	5 937	4 443	32 153	5 606	5 606	-1.9%	3.8%	5 763	5 970	6 186	3.3%	1.7%
Total	294 588	273 019	354 857	332 735	332 735	4.1%	100.0%	342 052	354 366	367 121	3.3%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 29.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million											
Ministry	11.5	11.7	20.3	29.9	37.6%	2.0%	30.8	32.2	33.2	3.6%	3.0%
Department Management	45.1	45.5	36.9	58.3	9.0%	5.1%	57.4	60.0	61.8	1.9%	5.7%
Internal Audit	19.3	18.7	28.3	19.0	-0.6%	2.4%	26.2	27.4	28.2	14.2%	2.6%
Financial Management Services	104.1	111.8	103.4	116.7	3.9%	12.0%	130.3	112.0	115.4	-0.4%	11.3%
Corporate Support Services	331.5	361.3	262.0	390.1	5.6%	37.1%	382.3	397.1	406.3	1.4%	37.5%
Office Accommodation	226.2	438.7	491.6	347.0	15.3%	41.4%	406.6	422.4	435.5	7.9%	40.0%
Total	737.6	987.7	942.4	961.0	9.2%	100.0%	1 033.8	1 051.1	1 080.4	4.0%	100.0%
Change to 2025 Budget estimate				-			17.8	(10.8)	(29.1)		
Economic classification	691.7	948.2	914.3	920.8	10.0%	95.8%	929.0	986.2	1 038.5	4.1%	93.3%
Current payments											
Compensation of employees	292.3	297.3	235.6	346.3	5.8%	32.3%	359.1	375.4	387.1	3.8%	35.4%
Goods and services	399.4	650.9	673.0	574.5	12.9%	63.3%	569.9	610.8	651.5	4.3%	57.9%
of which:											
Communication	12.1	19.8	20.1	21.6	21.5%	2.0%	28.9	33.7	34.3	16.6%	3.1%
Computer services	33.9	48.9	38.3	105.1	45.7%	6.2%	79.0	78.2	83.6	-7.3%	7.6%
Operating leases	64.1	241.8	279.7	21.2	-30.8%	16.7%	37.2	37.9	47.4	30.7%	3.9%
Property payments	195.2	194.3	197.4	239.6	7.1%	22.8%	300.5	332.7	359.7	14.5%	31.4%
Travel and subsistence	29.9	42.6	24.2	24.7	-6.1%	3.3%	25.4	26.7	24.9	0.2%	2.4%
Training and development	8.7	6.8	8.2	13.8	16.7%	1.0%	15.9	16.5	17.0	7.2%	1.6%
Interest and rent on land	0.0	-	5.7	-	-100.0%	0.2%	-	-	-	-	-
Transfers and subsidies	2.0	1.9	2.2	1.0	-19.6%	0.2%	24.0	0.9	0.9	-3.9%	0.8%
Provinces and municipalities	0.0	0.0	0.0	0.0	13.0%	0.0%	0.0	0.0	0.0	6.4%	0.0%
Departmental agencies and accounts	0.6	0.6	0.6	0.7	2.4%	0.1%	0.7	0.7	0.8	3.8%	0.1%
Public corporations and private enterprises	0.0	0.0	0.0	0.0	12.6%	0.0%	0.0	0.0	0.0	3.2%	0.0%
Households	1.3	1.3	1.5	0.3	-38.2%	0.1%	23.2	0.1	0.1	-29.3%	0.7%
Payments for capital assets	43.4	37.2	25.2	39.2	-3.3%	4.0%	80.8	64.0	41.0	1.5%	5.9%
Buildings and other fixed structures	31.6	5.2	3.9	20.0	-14.1%	1.7%	68.6	51.6	28.2	12.1%	4.7%
Machinery and equipment	11.6	30.5	21.3	18.8	17.3%	2.3%	12.2	12.3	12.7	-12.3%	1.2%
Software and other intangible assets	0.1	1.5	-	0.3	33.8%	0.1%	0.1	0.1	0.1	-40.7%	0.0%
Payments for financial assets	0.6	0.4	0.7	-	-100.0%	0.0%	-	-	-	-	-
Total	737.6	987.7	942.4	961.0	9.2%	100.0%	1 033.8	1 051.1	1 080.4	4.0%	100.0%
Proportion of total programme expenditure to vote expenditure	9.2%	14.1%	12.0%	12.1%	-	-	13.2%	12.9%	12.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.3	1.3	1.4	0.3	-38.2%	0.1%	23.2	0.1	0.1	-29.3%	0.7%
Employee social benefits	1.3	1.3	1.4	0.3	-38.2%	0.1%	0.2	0.1	0.1	-29.3%	0.0%
Early retirement and voluntary exit programmes	-	-	-	-	-	-	23.0	-	-	-	0.7%
Other transfers to households											
Current	-	-	0.1	-	-	-	-	-	-	-	-
Claims against the state	-	-	0.1	-	-	-	-	-	-	-	-
Provinces and municipalities											
Provincial agencies and funds											
Current	0.0	0.0	0.0	0.0	13.0%	-	0.0	0.0	0.0	6.4%	0.0%
Vehicle licences	0.0	0.0	0.0	0.0	13.0%	-	0.0	0.0	0.0	6.4%	0.0%
Municipal bank accounts											
Current	-	-	0.0	-	-	-	-	-	-	-	-
Municipal rates and taxes	-	-	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.6	0.6	0.6	0.7	2.4%	0.1%	0.7	0.7	0.8	3.8%	0.1%
Primary Agriculture Sector Education and Training Authority	0.6	0.6	0.6	0.7	2.4%	0.1%	0.7	0.7	0.8	3.8%	0.1%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	0.0	0.0	0.0	0.0	12.6%	-	0.0	0.0	0.0	3.2%	0.0%
Communication licences	0.0	0.0	0.0	0.0	12.6%	-	0.0	0.0	0.0	3.2%	0.0%

Personnel information

Table 29.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2026		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2024/25			2025/26			2026/27		2027/28		2028/29				2025/26 - 2028/29	2026/27 - 2028/29		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Administration																			
Salary level	591	–	521	235.6	0.5	660	346.3	0.5	651	359.1	0.6	644	375.4	0.6	632	387.1	0.6	-1.4%	100.0%
1 – 6	229	–	205	52.9	0.3	249	69.2	0.3	247	72.3	0.3	243	75.0	0.3	240	78.1	0.3	-1.2%	37.9%
7 – 10	248	–	219	95.4	0.4	253	118.1	0.5	248	121.8	0.5	246	127.5	0.5	241	131.8	0.5	-1.6%	38.1%
11 – 12	77	–	70	51.3	0.7	96	77.4	0.8	94	79.6	0.8	93	83.2	0.9	91	85.8	0.9	-1.7%	14.4%
13 – 16	35	–	25	31.2	1.2	60	76.8	1.3	60	80.6	1.3	60	84.9	1.4	58	86.5	1.5	-1.3%	9.2%
Other	2	–	2	4.8	2.4	2	4.8	2.4	2	4.8	2.4	2	4.8	2.4	2	4.8	2.4	–	0.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Agricultural Production, Biosecurity and Natural Resources Management

Programme purpose

Oversee livestock production, game farming, animal and plant health, natural resources, and disaster management.

Objectives

- Manage biosecurity and related sector risks over the medium term by:
 - conducting 9 countrywide surveys of plant pests and diseases, particularly the exotic fruit fly, citrus greening disease and banana bunchy top virus, to manage their spread and/or incursion towards eradicating them
 - conducting 9 animal risk surveillance exercises on foot-and-mouth disease, goat plague and Newcastle disease.
- Ensure access to primary animal health care services by deploying 155 veterinary graduates to rural areas by March 2028 as part of their compulsory community service.
- Implement regulatory compliance and monitor interventions by March 2028 to prevent plant and animal pest and disease outbreaks through quarantine inspections, surveillance, and the testing and registration of products used in agriculture.

Subprogrammes

- *Inspection and Quarantine Services* enforces and ensures compliance with agricultural production, biosecurity, biosafety and food safety laws.
- *Plant Production and Health* develops policy, norms and standards, and regulates and promotes plant production and plant health.
- *Animal Production and Health* provides policies, norms and standards to ensure the biosecurity, regulation and promotion of livestock and animal production and game farming while ensuring the health and safety of animal products.
- *Natural Resources and Disaster Management* facilitates the development of infrastructure and the sustainable use of natural resources; and integrates, coordinates and implements disaster management policies and frameworks, with an emphasis on mitigating disasters in rural and agricultural areas.
- *Biosecurity* provides for measures towards the effective and efficient management of biosecurity threats related to the agricultural sector.

- *Agricultural Research Council* manages transfers to the Agricultural Research Council.
- *Onderstepoort Biological Products* prevents and controls animal diseases that affect food security, human health and livelihoods through the continued development and efficient manufacturing of innovative animal-related pharmaceuticals (including vaccines) and related products.

Expenditure trends and estimates

Table 29.8 Agricultural Production, Biosecurity and Natural Resources Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million											
Inspection and Quarantine Services	871.6	490.8	766.0	513.7	-16.2%	25.1%	505.0	507.6	530.4	1.1%	19.4%
Plant Production and Health	129.1	156.1	153.0	176.8	11.1%	5.8%	144.6	147.9	150.9	-5.1%	5.6%
Animal Production and Health	505.5	238.0	277.2	255.7	-20.3%	12.1%	357.1	338.5	343.4	10.3%	13.0%
Natural Resources and Disaster Management	422.6	269.0	259.7	302.5	-10.5%	11.9%	333.4	346.7	357.8	5.8%	13.0%
Biosecurity	5.1	5.1	5.5	9.8	24.6%	0.2%	10.1	10.4	10.7	2.8%	0.4%
Agriculture Research Council	1 189.3	1 191.6	1 081.2	1 236.9	1.3%	44.6%	1 245.5	1 295.2	1 335.5	2.6%	48.6%
Onderstepoort Biological Products	-	25.0	-	0.0	-	0.2%	-	-	-	-100.0%	-
Total	3 123.1	2 375.6	2 542.6	2 495.5	-7.2%	100.0%	2 595.6	2 646.4	2 728.6	3.0%	100.0%
Change to 2025 Budget estimate				-			45.9	(18.8)	(56.1)		
Economic classification											
Current payments	1 807.4	1 033.6	1 271.1	1 145.5	-14.1%	49.9%	1 232.9	1 237.1	1 275.5	3.6%	47.0%
Compensation of employees	838.5	694.8	724.6	767.3	-2.9%	28.7%	794.4	830.5	856.3	3.7%	31.1%
Goods and services	969.0	338.8	546.5	378.2	-26.9%	21.2%	438.4	406.6	419.2	3.5%	15.9%
of which:											
Minor assets	1.3	0.6	0.6	7.4	76.1%	0.1%	26.1	27.2	28.0	56.1%	1.0%
Consultants: Business and advisory services	384.3	158.0	363.3	32.3	-56.2%	8.9%	62.0	50.4	51.6	16.9%	2.1%
Fleet services (including government motor transport)	18.7	16.9	17.2	23.9	8.4%	0.7%	27.2	26.6	26.1	3.0%	1.0%
Inventory: Farming supplies	148.8	44.5	27.2	30.1	-41.3%	2.4%	57.2	57.4	58.1	24.5%	2.2%
Inventory: Medicine	211.1	0.8	4.6	127.0	-15.6%	3.3%	108.3	106.5	114.6	-3.4%	4.1%
Travel and subsistence	80.5	47.3	44.3	53.0	-13.0%	2.1%	42.1	44.5	44.7	-5.5%	1.6%
Transfers and subsidies	1 276.3	1 298.5	1 228.9	1 332.1	1.4%	48.7%	1 344.1	1 397.8	1 441.2	2.7%	52.5%
Provinces and municipalities	85.2	79.9	87.8	94.4	3.5%	3.3%	98.2	102.2	105.4	3.7%	3.8%
Departmental agencies and accounts	1 189.3	1 191.6	1 081.2	1 237.2	1.3%	44.6%	1 245.8	1 295.5	1 335.8	2.6%	48.6%
Higher education institutions	-	-	9.9	-	-	0.1%	-	-	-	-	-
Public corporations and private enterprises	-	25.0	47.9	0.0	-	0.7%	-	-	-	-100.0%	-
Households	1.8	2.1	2.0	0.4	-38.3%	0.1%	0.1	0.1	0.1	-35.1%	0.0%
Payments for capital assets	39.2	43.5	42.4	18.0	-22.8%	1.4%	18.7	11.5	11.9	-12.8%	0.5%
Buildings and other fixed structures	1.7	-	0.2	3.7	29.1%	0.1%	3.9	4.0	4.2	3.8%	0.2%
Machinery and equipment	37.4	43.5	42.2	12.1	-31.4%	1.3%	7.8	7.5	7.8	-13.7%	0.3%
Software and other intangible assets	-	-	-	2.2	-	0.0%	7.0	-	-	-100.0%	0.1%
Payments for financial assets	0.2	0.1	0.3	-	-100.0%	0.0%	-	-	-	-	-
Total	3 123.1	2 375.6	2 542.6	2 495.5	-7.2%	100.0%	2 595.6	2 646.4	2 728.6	3.0%	100.0%
Proportion of total programme expenditure to vote expenditure	38.9%	33.8%	32.3%	31.4%	-	-	33.1%	32.5%	32.5%	-	-

Table 29.8 Agricultural Production, Biosecurity and Natural Resources Management expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2022/23	2023/24	2024/25				2025/26	2026/27	2027/28			2028/29
	2022/23 - 2025/26	2026/27	2027/28				2028/29	2025/26 - 2028/29	2026/27 - 2028/29			
R million												
Households												
Social benefits												
Current	1.6	1.6	1.6	0.4	-36.7%	0.1%	0.1	0.1	0.1	-35.1%	0.0%	
Employee social benefits	1.6	1.6	1.6	0.4	-36.7%	0.1%	0.1	0.1	0.1	-35.1%	0.0%	
Other transfers to households												
Current	0.1	0.4	0.4	-	-100.0%	-	-	-	-	-	-	
Claims against the state	0.1	0.4	0.4	-	-100.0%	-	-	-	-	-	-	
Provinces and municipalities												
Provincial agencies and funds												
Current	0.3	0.4	0.3	0.2	-15.7%	-	0.2	0.2	0.2	4.9%	0.0%	
Vehicle licences	0.3	0.4	0.3	0.2	-15.7%	-	0.2	0.2	0.2	4.9%	0.0%	
Provincial revenue funds												
Current	84.9	79.5	87.5	94.3	3.5%	3.3%	98.1	102.0	105.1	3.7%	3.8%	
Land care programme grant	84.9	79.5	87.5	94.3	3.5%	3.3%	98.1	102.0	105.1	3.7%	3.8%	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	1 189.3	1 191.6	1 081.2	1 237.2	1.3%	44.6%	1 245.8	1 295.5	1 335.8	2.6%	48.6%	
Agricultural Research Council	1 189.3	1 191.6	1 081.2	1 237.2	1.3%	44.6%	1 245.8	1 295.5	1 335.8	2.6%	48.6%	
Public corporations and private enterprises												
Other transfers to public corporations												
Current	-	25.0	-	0.0	-	0.2%	-	-	-	-100.0%	-	
Onderstepoort Biological Products	-	25.0	-	0.0	-	0.2%	-	-	-	-100.0%	-	
Other transfers to private enterprises												
Current	-	-	47.9	-	-	0.5%	-	-	-	-	-	
Claims against the state	-	-	47.9	-	-	0.5%	-	-	-	-	-	
Higher education institutions												
Current	-	-	9.9	-	-	0.1%	-	-	-	-	-	
University of Pretoria	-	-	9.9	-	-	0.1%	-	-	-	-	-	

Personnel information

Table 29.9 Agricultural Production, Biosecurity and Natural Resources Management personnel numbers and cost by salary level¹

Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
		Actual			Revised estimate			Medium-term expenditure estimate											
		2024/25	2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29											
Agricultural Production, Biosecurity and Natural Resources Management																			
Salary level	1 080	149	1 042	724.6	0.7	1 035	767.3	0.7	1 015	794.4	0.8	1 005	830.5	0.8	980	856.3	0.9	-1.8%	100.0%
1-6	291	-	276	90.0	0.3	285	100.0	0.4	276	101.7	0.4	271	105.3	0.4	262	107.7	0.4	-2.8%	27.0%
7-10	404	-	393	265.3	0.7	386	278.5	0.7	378	287.1	0.8	375	300.2	0.8	366	309.0	0.8	-1.8%	37.3%
11-12	365	149	359	349.3	1.0	343	356.7	1.0	340	371.8	1.1	338	389.4	1.2	332	403.7	1.2	-1.1%	33.7%
13-16	20	-	14	20.0	1.4	21	32.1	1.5	21	33.8	1.6	21	35.6	1.7	20	35.9	1.8	-1.6%	2.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Food Security and Support

Programme purpose

Facilitate and promote food security and agrarian reform programmes and initiatives.

Objectives

- Coordinate comprehensive support systems and programmes provided to producers over the medium term by:
 - supporting 180 000 subsistence and smallholder producers

- supporting the commercialisation of 370 smallholder producers by providing financial support through the blended finance model
- placing 1 000 unemployed agricultural graduates in farms in each year across provinces
- supporting access to financial resources for the development of agribusinesses through the processing of all applications for funding from the Agricultural Broad-based Black Economic Empowerment Fund.

Subprogrammes

- *Farmer Support* provides national frameworks to promote sustainable food security for households.
- *National Extension Support Services* provides strategic leadership in the coordination and implementation of extension and advisory services, including those executed by provinces.
- *Sector Capacity Development* facilitates the provision of agriculture education and training to support sustainable growth and equitable participation in the sector.

Expenditure trends and estimates

Table 29.10 Food Security and Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million											
Farmer Support	2 784.8	2 340.3	3 142.4	2 860.3	0.9%	82.2%	2 627.4	2 692.8	2 777.8	-1.0%	78.1%
National Extension Support Services	340.0	319.8	473.2	480.3	12.2%	11.9%	491.5	506.7	522.5	2.8%	14.7%
Sector Capacity Development	221.5	212.9	99.3	266.2	6.3%	5.9%	169.6	289.0	298.0	3.8%	7.3%
Total	3 346.3	2 873.0	3 714.9	3 606.8	2.5%	100.0%	3 288.4	3 488.6	3 598.3	-0.1%	100.0%
Change to 2025 Budget estimate				–			(69.4)	(29.8)	(78.0)		
Economic classification											
Current payments	539.6	327.4	821.9	293.1	-18.4%	14.6%	310.6	319.0	328.9	3.9%	9.2%
Compensation of employees	157.6	148.6	172.4	192.3	6.9%	5.0%	200.1	209.6	216.1	4.0%	6.0%
Goods and services	382.0	178.9	649.5	100.8	-35.9%	9.7%	110.5	109.4	112.8	3.8%	3.2%
of which:											
Computer services	0.4	0.1	0.1	10.5	188.7%	0.1%	10.1	12.9	13.4	8.2%	0.4%
Agency and support/outsourced services	10.8	0.7	0.4	10.0	-2.5%	0.2%	12.0	12.4	12.8	8.5%	0.4%
Fleet services (including government motor transport)	4.7	8.4	9.3	7.7	18.1%	0.2%	12.8	8.4	8.7	3.8%	0.3%
Travel and subsistence	31.3	31.1	28.9	22.9	-9.8%	0.8%	23.9	27.5	28.1	7.1%	0.8%
Training and development	0.7	0.7	0.6	7.2	118.7%	0.1%	7.5	7.8	8.0	3.8%	0.2%
Venues and facilities	4.0	8.6	2.4	12.5	45.7%	0.2%	18.0	13.4	13.9	3.6%	0.4%
Transfers and subsidies	2 778.0	2 518.8	2 869.5	3 272.1	5.6%	84.5%	2 939.6	3 124.8	3 223.2	-0.5%	89.5%
Provinces and municipalities	2 209.9	2 086.9	2 469.4	2 699.7	6.9%	69.9%	2 298.6	2 517.8	2 597.3	-1.3%	71.5%
Public corporations and private enterprises	540.8	407.0	375.2	546.3	0.3%	13.8%	613.8	578.7	596.7	3.0%	17.2%
Households	27.3	24.9	24.9	26.2	-1.4%	0.8%	27.3	28.3	29.2	3.8%	0.8%
Payments for capital assets	26.4	25.3	23.1	41.5	16.3%	0.9%	38.3	44.8	46.2	3.6%	1.2%
Buildings and other fixed structures	21.6	21.4	17.8	32.7	14.9%	0.7%	34.2	41.3	42.6	9.1%	1.1%
Machinery and equipment	4.8	3.8	5.3	8.8	22.4%	0.2%	4.0	3.6	3.7	-25.3%	0.1%
Biological assets	–	0.1	–	–	–	0.0%	–	–	–	–	–
Payments for financial assets	2.3	1.4	0.3	–	-100.0%	0.0%	–	–	–	–	–
Total	3 346.3	2 873.0	3 714.9	3 606.8	2.5%	100.0%	3 288.4	3 488.6	3 598.3	-0.1%	100.0%
Proportion of total programme expenditure to vote expenditure	41.6%	40.9%	47.1%	45.4%	–	–	41.9%	42.8%	42.8%	–	–

Table 29.10 Food Security and Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2022/23	2023/24	2024/25				2025/26	2026/27	2027/28			2028/29
	2025/26	2026/27	2027/28				2028/29	2025/26 - 2028/29	2026/27 - 2028/29			
R million												
Households												
Social benefits												
Current	1.5	0.5	0.4	0.1	-55.5%	-	0.0	0.0	0.0	-28.1%	0.0%	
Employee social benefits	1.5	0.5	0.4	0.1	-55.5%	-	0.0	0.0	0.0	-28.1%	0.0%	
Other transfers to households												
Current	25.9	24.5	24.5	26.0	0.2%	0.7%	27.2	28.3	29.2	3.9%	0.8%	
Claims against the state	0.0	-	-	-	-100.0%	-	0.0	-	-	-	0.0%	
Bursaries for non-employees	25.9	24.5	24.5	26.0	0.2%	0.7%	27.2	28.3	29.2	3.9%	0.8%	
Provinces and municipalities												
Provincial agencies and funds												
Current	0.4	0.3	0.2	0.3	-4.8%	-	0.2	0.3	0.3	-0.8%	0.0%	
Vehicle licences	0.4	0.3	0.2	0.3	-4.8%	-	0.2	0.3	0.3	-0.8%	0.0%	
Municipal bank accounts												
Current	-	-	0.1	-	-	-	-	-	-	-	-	
Vehicle licences	-	-	0.1	-	-	-	-	-	-	-	-	
Provincial revenue funds												
Capital	2 209.5	2 086.6	2 469.1	2 699.3	6.9%	69.9%	2 298.4	2 517.5	2 597.0	-1.3%	71.4%	
Comprehensive agricultural support programme grant: Infrastructure	1 201.6	1 116.2	1 306.8	1 478.4	7.2%	37.7%	1 140.6	1 205.6	1 244.4	-5.6%	34.6%	
Comprehensive agricultural support programme grant: Extension recovery planning services	304.1	302.8	314.7	439.7	13.1%	10.1%	453.0	466.6	481.1	3.0%	13.5%	
Comprehensive agricultural support programme grant: Disasters: Flood-damaged infrastructure	-	-	300.0	-	-	2.2%	-	-	-	-	-	
Comprehensive agricultural support programme grant: Upgrading of provincial agricultural colleges	93.5	82.5	99.3	103.8	3.6%	2.8%	-	112.3	115.8	3.7%	2.2%	
Ilima/Letsema projects grant	610.3	585.0	448.3	677.4	3.5%	17.1%	-	-	-	-100.0%	-	
Comprehensive agricultural support programme grant: Production input and mechanisation	-	-	-	-	-	-	704.8	732.9	755.7	-	21.1%	
Public corporations and private enterprises												
Other transfers to public corporations												
Current	540.8	407.0	375.2	546.3	0.3%	13.8%	613.8	578.7	596.7	3.0%	17.2%	
Land and Agricultural Development Bank of South Africa	540.8	407.0	375.2	546.3	0.3%	13.8%	613.8	578.7	596.7	3.0%	17.2%	

Personnel information

Table 29.11 Food Security and Support personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2026		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)
	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2024/25			2025/26			2026/27			2027/28			2028/29				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Food Security and Support			289	172.4	0.6	293	192.3	0.7	288	200.1	0.7	287	209.6	0.7	280	216.1	0.8		
Salary level	302	23	289	172.4	0.6	293	192.3	0.7	288	200.1	0.7	287	209.6	0.7	280	216.1	0.8	-1.5%	100.0%
1 – 6	112	1	107	35.4	0.3	108	38.4	0.4	104	38.8	0.4	105	41.2	0.4	102	42.3	0.4	-1.9%	36.4%
7 – 10	125	1	122	75.3	0.6	123	80.9	0.7	121	83.5	0.7	120	87.5	0.7	117	90.0	0.8	-1.7%	41.8%
11 – 12	46	16	43	43.1	1.0	46	49.0	1.1	47	52.6	1.1	46	54.3	1.2	45	55.7	1.2	-0.8%	16.1%
13 – 16	15	1	13	18.2	1.4	16	24.0	1.5	16	25.2	1.6	16	26.6	1.7	16	28.0	1.8	-	5.6%
Other	4	4	4	0.5	0.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Economic Development, Trade and Marketing

Programme purpose

Promote economic development, trade and market access for agriculture products, and foster international relations for the sector.

Objectives

- Increase market access and maintain existing markets by certifying and accrediting producers of fresh produce for exports through good agricultural practice certification and an accreditation programme over the medium term.
- Build skills capabilities in international market research by transferring marketing skills to small and medium agro-processing entrepreneurs through 21 bilateral engagements and 18 multilateral commitments over the medium term.
- Provide technical sector leadership in trade negotiations and implement trade agreements to improve market access by linking 1 150 producers to high-value markets over the medium term.

Subprogrammes

- *International Relations and Trade* promotes, coordinates and supports international relations and trade through the development and implementation of appropriate policies and programmes.
- *Cooperatives Development* facilitates and supports the implementation of programmes and initiatives to promote cooperatives to participate in economic development.
- *Agro-processing and Marketing* ensures the transformation of primary product commodities into value-added products, and ensures domestic and international market access.
- *National Agricultural Marketing Council* manages transfer payments to the National Agricultural Marketing Council.

Expenditure trends and estimates

Table 29.12 Economic Development, Trade and Marketing expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million											
International Relations and Trade	139.8	147.1	142.0	156.6	3.9%	18.4%	129.7	134.9	138.9	-3.9%	14.0%
Cooperatives Development	81.8	81.8	28.6	620.8	96.5%	25.5%	685.8	716.2	743.7	6.2%	74.3%
Agro-processing and Marketing	561.7	513.3	465.6	57.8	-53.1%	50.1%	58.8	61.6	61.8	2.2%	6.3%
National Agricultural Marketing Council	48.5	49.8	45.8	47.8	-0.5%	6.0%	49.7	51.7	53.3	3.7%	5.4%
Total	831.9	792.0	682.0	883.1	2.0%	100.0%	924.0	964.5	997.8	4.2%	100.0%
Change to 2025 Budget estimate				-			(1.3)	(2.8)	(12.9)		

Table 29.12 Economic Development, Trade and Marketing expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million	2022/23	2023/24	2024/25	2025/26	2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29	
Current payments	684.8	653.7	591.9	734.5	2.4%	83.6%	768.1	802.4	830.6	4.2%	83.2%
Compensation of employees	132.4	258.5	286.9	300.0	31.3%	30.7%	311.1	325.3	335.4	3.8%	33.7%
Goods and services	552.4	395.2	304.9	434.5	-7.7%	52.9%	457.0	477.1	495.2	4.5%	49.5%
<i>of which:</i>											
Administrative fees	9.7	11.2	7.2	5.5	-17.2%	1.1%	6.0	5.7	5.8	2.0%	0.6%
Consultants: Business and advisory services	18.1	24.4	3.2	10.6	-16.2%	1.8%	11.6	12.1	12.6	5.7%	1.3%
Inventory: Farming supplies	362.5	178.7	151.8	320.0	-4.1%	31.8%	354.4	367.6	380.9	6.0%	38.2%
Consumables: Stationery, printing and office supplies	1.4	2.1	1.6	5.7	58.6%	0.3%	6.4	7.3	7.4	9.0%	0.7%
Property payments	8.1	15.8	15.7	8.4	1.0%	1.5%	10.1	12.6	14.4	19.8%	1.3%
Travel and subsistence	27.6	35.8	22.2	33.5	6.7%	3.7%	42.6	43.0	44.3	9.8%	4.5%
Transfers and subsidies	138.0	132.3	86.5	143.5	1.3%	15.7%	149.3	155.3	160.1	3.7%	16.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	14.5%	0.0%	0.0	0.0	0.0	-	0.0%
Departmental agencies and accounts	48.5	49.8	45.8	47.8	-0.5%	6.0%	49.7	51.7	53.3	3.7%	5.4%
Foreign governments and international organisations	39.6	31.7	39.8	49.1	7.5%	5.0%	51.1	53.1	54.8	3.7%	5.5%
Public corporations and private enterprises	49.1	49.6	-	46.6	-1.7%	4.6%	48.5	50.4	52.0	3.8%	5.2%
Households	0.9	1.2	0.9	0.0	-80.9%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	8.6	6.1	3.2	5.1	-15.9%	0.7%	6.6	6.8	7.0	11.2%	0.7%
Buildings and other fixed structures	-	1.1	0.2	-	-	0.0%	-	-	-	-	-
Machinery and equipment	8.6	4.9	3.0	5.1	-15.9%	0.7%	6.6	6.8	7.0	11.2%	0.7%
Payments for financial assets	0.4	0.0	0.4	-	-100.0%	0.0%	-	-	-	-	-
Total	831.9	792.0	682.0	883.1	2.0%	100.0%	924.0	964.5	997.8	4.2%	100.0%
Proportion of total programme expenditure to vote expenditure	10.3%	11.3%	8.7%	11.1%	-	-	11.8%	11.8%	11.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.9	1.2	0.9	0.0	-80.9%	0.1%	-	-	-	-100.0%	-
Employee social benefits	0.9	1.2	0.9	0.0	-80.9%	0.1%	-	-	-	-100.0%	-
Provinces and municipalities											
Provincial agencies and funds											
Current	0.0	0.0	0.0	0.0	14.5%	-	0.0	0.0	0.0	-	0.0%
Vehicle licences	0.0	0.0	0.0	0.0	14.5%	-	0.0	0.0	0.0	-	0.0%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	48.5	49.8	45.8	47.8	-0.5%	6.0%	49.7	51.7	53.3	3.7%	5.4%
National Agricultural Marketing Council	48.5	49.8	45.8	47.8	-0.5%	6.0%	49.7	51.7	53.3	3.7%	5.4%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	49.1	49.6	-	46.6	-1.7%	4.6%	48.5	50.4	52.0	3.8%	5.2%
Land and Agricultural Development Bank of South Africa	49.1	49.6	-	46.6	-1.7%	4.6%	48.5	50.4	52.0	3.8%	5.2%
Foreign governments and international organisations											
Current	39.6	31.7	39.8	49.1	7.5%	5.0%	51.1	53.1	54.8	3.7%	5.5%
Consultative Group on International Agricultural Research	0.1	-	8.7	11.5	452.6%	0.6%	11.9	12.4	12.8	3.7%	1.3%
International Union for the Protection of New Varieties of Plants	0.9	1.1	1.1	1.0	2.5%	0.1%	1.0	1.1	1.1	3.7%	0.1%
Commonwealth Agricultural Bureau International	-	-	0.8	0.5	-	-	0.6	0.6	0.6	4.1%	0.1%
International Commission of Agricultural Engineering	0.0	0.0	0.0	0.0	31.5%	-	0.0	0.0	0.0	3.8%	0.0%
Food and Agriculture Organisation of the United Nations	30.1	24.4	22.4	29.8	-0.3%	3.3%	31.0	32.2	33.2	3.7%	3.3%
Foreign rates and taxes	0.2	0.2	0.2	0.5	49.6%	-	0.6	0.6	0.6	3.7%	0.1%
International Cotton Advisory Committee	0.6	0.6	0.7	0.5	-9.0%	0.1%	0.5	0.5	0.5	3.7%	0.1%
International Dairy Federation	0.1	0.1	0.1	0.1	2.0%	-	0.1	0.1	0.1	3.1%	0.0%
International Grains Council	0.2	0.3	0.3	0.4	17.7%	-	0.4	0.4	0.4	3.7%	0.0%
International Seed Testing Association	0.2	0.2	0.1	0.2	8.7%	-	0.2	0.3	0.3	3.7%	0.0%
International Organisation of Vine and Wine	1.2	1.5	1.6	1.3	2.5%	0.2%	1.3	1.4	1.4	3.7%	0.1%
World Organisation for Animal Health	4.8	3.2	3.7	2.9	-15.5%	0.5%	3.0	3.1	3.2	3.7%	0.3%
Organisation for Economic Cooperation and Development	1.3	0.1	0.1	0.5	-27.7%	0.1%	0.5	0.5	0.5	3.7%	0.1%

Personnel information

Table 29.13 Economic Development, Trade and Marketing personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2026		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2024/25			2025/26			2026/27			2027/28			2028/29					2025/26 - 2028/29
Economic Development, Trade and Marketing		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	365	–	348	286.9	0.8	341	300.0	0.9	334	311.1	0.9	329	325.3	1.0	321	335.4	1.0	-2.0%	100.0%
1 – 6	23	–	22	7.8	0.4	23	8.6	0.4	20	8.0	0.4	16	6.5	0.4	15	6.5	0.4	-13.3%	5.2%
7 – 10	247	–	239	176.2	0.7	229	179.8	0.8	225	186.0	0.8	224	195.2	0.9	220	202.6	0.9	-1.3%	68.0%
11 – 12	69	–	67	75.2	1.1	68	80.8	1.2	68	84.9	1.2	68	89.5	1.3	65	90.4	1.4	-1.5%	20.4%
13 – 16	26	–	20	27.7	1.4	21	30.8	1.5	21	32.4	1.5	21	34.1	1.6	21	36.0	1.7	–	6.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Agricultural Research Council

Selected performance indicators

Table 29.14 Agricultural Research Council performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Number of cultivars registered per year	Increase agricultural production and productivity	A dynamic science, technology and innovation ecosystem for growth	7	7	4	6	8	5	5
Number of field trials conducted per year	Increase agricultural production and productivity		230	182	179	180	171	171	171
Number of scientific publications published per year	A skilled and capable agricultural sector		428	288	277	269	276	276	276
Number of smallholder farmers participating in the Kaonafatso ya Dikgomo animal improvement scheme per year	A skilled and capable agricultural sector	Reduced poverty and improved livelihoods	4 646	5 000	5 500	6 000	6 500	6 500	6 500
Number of services rendered to smallholder farmers per year	A skilled and capable agricultural sector	Economic transformation and equitable inclusion of women, youth and persons with disabilities for a just society	152	104	104	104	104	104	104

Entity overview

The Agricultural Research Council was established in terms of the Agricultural Research Act (1990) and is the main agricultural research institution in South Africa. Its primary mandate is to conduct research and development, and transfer technology. To this end, the council's overarching goal is to promote the agricultural sector, contribute to better quality of life, and facilitate and ensure the conservation of natural resources.

Over the medium term, the council will focus on generating knowledge and technologies that enhance efficiencies in crop and animal production and health, research and development, and the management of agricultural resources. Part of this entails continuing to develop a foot-and-mouth disease facility in Onderstepoort, Gauteng, which is expected to lead to more available vaccines for the disease. The council also aims to provide support to 19 500 smallholder farmers participating in the Kaonafatso ya Dikgomo animal improvement scheme over the period ahead.

Expenditure is expected to increase at an average annual rate of 1 per cent, from R1.9 billion in 2025/26 to R1.9 billion in 2028/29, with goods and services (mainly science and technology services, contractors, travel and subsistence, and training and development) accounting for an estimated 49.1 per cent (R2.8 billion) of the total budget. Compensation of employees constitutes an estimated 46.8 per cent (R2.7 billion) of expenditure over

the period ahead.

The council expects to derive 44 per cent (R3.4 billion) of its total revenue through transfers from the department and the remainder from its own operations, which include providing analytical and research services, selling farm products and earning rental income from property assets. Revenue is expected to increase at an average annual rate of 5.9 per cent, from R2.2 billion in 2025/26 to R2.7 billion in 2028/29.

Programmes/Objectives/Activities

Table 29.15 Agricultural Research Council expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million											
Administration	250.2	267.8	375.6	333.4	10.0%	18.6%	275.9	307.2	313.7	-2.0%	15.8%
Increase agricultural production and productivity	86.0	98.3	111.6	108.2	7.9%	6.1%	109.8	110.3	112.6	1.3%	5.8%
Sustainable ecosystems and natural resources	246.1	298.9	441.6	504.9	27.1%	22.7%	527.7	530.0	541.2	2.3%	28.1%
Improved nutritional value, quality and safety of agricultural products	35.9	40.1	46.6	45.2	7.9%	2.6%	45.9	46.1	47.0	1.3%	2.4%
A skilled and capable agricultural sector	285.3	318.7	370.3	358.8	7.9%	20.3%	364.2	365.8	373.5	1.3%	19.4%
Enhanced resilience of agriculture	418.4	468.9	543.0	526.2	7.9%	29.7%	534.1	536.5	547.8	1.3%	28.4%
Total	1 322.0	1 492.7	1 888.8	1 876.7	12.4%	100.0%	1 857.4	1 895.9	1 935.9	1.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.16 Agricultural Research Council statements of financial performance, cash flow and financial position

Statement of financial performance											
	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million											
Revenue											
Non-tax revenue	466.4	747.0	948.3	1 171.6	35.9%	43.6%	1 336.6	1 447.0	1 504.9	8.7%	56.0%
Sale of goods and services other than capital assets	388.2	639.1	851.8	1 064.5	40.0%	38.5%	1 224.7	1 334.6	1 388.0	9.2%	51.5%
Other non-tax revenue	78.1	108.0	96.5	107.1	11.1%	5.1%	111.9	112.4	116.9	3.0%	4.5%
Transfers received	1 061.8	1 044.8	1 124.7	1 075.6	0.4%	56.4%	1 083.0	1 126.3	1 161.3	2.6%	44.0%
Total revenue	1 528.2	1 791.8	2 073.1	2 247.2	13.7%	100.0%	2 419.6	2 573.3	2 666.1	5.9%	100.0%
Expenses											
Current expenses	1 322.0	1 492.7	1 888.8	1 876.7	12.4%	100.0%	1 857.4	1 895.9	1 935.9	1.0%	100.0%
Compensation of employees	787.7	812.8	945.1	858.5	2.9%	51.7%	864.1	898.1	898.1	1.5%	46.8%
Goods and services	466.7	597.2	868.2	944.3	26.5%	43.7%	916.0	920.2	957.0	0.4%	49.1%
Depreciation	67.6	82.8	75.5	74.0	3.1%	4.6%	77.3	77.6	80.7	3.0%	4.1%
Total expenses	1 322.0	1 492.7	1 888.8	1 876.7	12.4%	100.0%	1 857.4	1 895.9	1 935.9	1.0%	100.0%
Surplus/(Deficit)	206.2	299.1	184.3	370.4	21.6%		562.2	677.3	730.3	25.4%	

Table 29.16 Agricultural Research Council statements of financial performance, cash flow and financial position (continued)

Cash flow statement				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2025/26				2026/27	2027/28	2028/29		
R million	2022/23	2023/24	2024/25	2025/26	2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29	
Cash flow from operating activities	468.8	481.2	(390.8)	127.1	-35.3%	100.0%	(10.7)	24.2	44.4	-29.6%	100.0%
Receipts											
Non-tax receipts	491.4	644.4	241.6	793.1	17.3%	33.6%	812.9	840.1	872.5	3.2%	42.8%
Sales of goods and services other than capital assets	429.5	552.8	159.2	756.3	20.8%	29.4%	790.8	826.8	864.5	4.6%	42.1%
Other tax receipts	61.9	91.6	82.4	36.9	-15.9%	4.2%	22.1	13.3	8.0	-39.9%	0.7%
Transfers received	1 060.3	1 036.1	1 113.6	1 075.6	0.5%	66.4%	1 083.0	1 126.3	1 161.3	2.6%	57.2%
Total receipts	1 551.7	1 680.5	1 355.2	1 868.7	6.4%	100.0%	1 895.9	1 966.4	2 033.7	2.9%	100.0%
Payment											
Current payments	1 082.9	1 199.4	1 746.0	1 741.7	17.2%	100.0%	1 906.7	1 942.2	1 989.3	4.5%	100.0%
Compensation of employees	784.2	805.4	936.1	894.1	4.5%	59.3%	894.1	894.1	894.1	-	45.9%
Goods and services	298.7	393.9	809.9	847.6	41.6%	40.7%	1 012.6	1 048.1	1 095.2	8.9%	54.1%
Interest and rent on land	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Total payments	1 082.9	1 199.4	1 746.0	1 741.7	17.2%	100.0%	1 906.7	1 942.2	1 989.3	4.5%	100.0%
Net cash flow from investing activities	(60.8)	(136.1)	(194.1)	(288.6)	68.1%	100.0%	(295.7)	(301.7)	(309.3)	2.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(57.3)	(140.4)	(194.0)	(267.8)	67.2%	97.0%	(274.5)	(280.4)	(287.4)	2.4%	92.9%
Acquisition of software and other intangible assets	(3.5)	(1.8)	(0.2)	(20.9)	81.4%	3.9%	(21.2)	(21.3)	(21.9)	1.5%	7.1%
Proceeds from the sale of property, plant, equipment and intangible assets	-	6.1	-	-	-	-0.9%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	408.0	345.0	(585.0)	(161.6)	-173.4%	100.0%	(306.4)	(277.5)	(264.9)	17.9%	100.0%
Statement of financial position											
Carrying value of assets of which:	1 965.0	2 050.7	2 391.7	2 605.0	9.9%	60.6%	2 897.4	2 910.5	3 026.9	5.1%	85.3%
Acquisition of assets	(57.3)	(140.4)	(194.0)	(267.8)	67.2%	100.0%	(274.5)	(280.4)	(287.4)	2.4%	100.0%
Investments	6.7	0.7	0.7	-	-100.0%	0.1%	-	-	-	-	-
Inventory	10.3	20.2	18.4	17.8	20.0%	0.4%	16.0	16.1	16.7	-2.0%	0.5%
Receivables and prepayments	91.7	201.2	918.9	123.0	10.3%	9.0%	89.7	90.1	93.7	-8.7%	2.6%
Cash and cash equivalents	1 205.0	1 550.0	965.1	718.9	-15.8%	29.9%	392.9	394.7	410.5	-17.0%	11.6%
Total assets	3 278.7	3 822.8	4 294.8	3 464.6	1.9%	100.0%	3 396.0	3 411.3	3 547.8	0.8%	100.0%
Accumulated surplus/(deficit)	1 301.9	1 647.8	1 832.0	1 694.4	9.2%	43.6%	1 771.0	1 779.0	1 850.1	3.0%	52.1%
Capital and reserves	966.0	966.2	1 237.8	939.9	-0.9%	27.6%	860.6	864.5	899.1	-1.5%	25.3%
Capital reserve fund	112.0	112.0	570.6	112.0	-	6.1%	112.0	112.5	117.0	1.5%	3.3%
Deferred income	478.4	469.8	-	382.4	-7.2%	8.9%	265.4	266.6	277.2	-10.2%	7.8%
Trade and other payables	383.6	604.8	580.6	325.9	-5.3%	12.7%	376.5	378.2	393.3	6.5%	11.1%
Taxation	28.3	15.5	65.3	-	-100.0%	0.7%	-	-	-	-	-
Provisions	10.2	9.6	9.6	10.1	-0.4%	0.3%	10.5	10.6	11.0	3.0%	0.3%
Total equity and liabilities	3 280.4	3 825.6	4 295.9	3 464.6	1.8%	100.0%	3 396.0	3 411.3	3 547.8	0.8%	100.0%

Personnel information

Table 29.17 Agricultural Research Council personnel numbers and cost by salary level

Agricultural Research Council	Number of posts estimated for 31 March 2026		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of approved funded establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2024/25		2025/26		2026/27		2027/28		2028/29								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	2 336	2 336	2 336	945.1	0.4	2 336	858.5	0.4	2 336	864.1	0.4	2 336	898.1	0.4	2 245	898.1	0.4	-1.3%	100.0%
1 – 6	1 342	1 342	1 395	253.9	0.2	1 342	235.8	0.2	1 312	225.8	0.2	1 201	191.4	0.2	1 154	201.0	0.2	-4.9%	53.0%
7 – 10	877	877	831	548.4	0.7	877	473.1	0.5	887	470.0	0.5	958	501.8	0.5	921	481.9	0.5	1.7%	40.0%
11 – 12	83	83	87	99.3	1.1	83	91.4	1.1	94	98.6	1.0	132	132.2	1.0	127	138.8	1.1	15.2%	5.1%
13 – 16	32	32	21	36.4	1.7	32	51.1	1.6	41	62.6	1.5	43	65.5	1.5	41	68.8	1.7	8.9%	1.8%
17 – 22	2	2	2	7.1	3.6	2	7.1	3.6	2	7.1	3.6	2	7.2	3.6	2	7.5	3.9	-1.3%	0.1%

1. Rand million.

National Agricultural Marketing Council

Selected performance indicators

Table 29.18 National Agricultural Marketing Council performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Number of trade probes produced per year	Market and economic research centre	A supportive and sustainable economic policy environment	4	4	4	4	4	4	4
Number of food and input cost reports produced per year	Market and economic research centre		-1	-1	-1	4	4	4	4
Number of market intelligence reports produced per year	Market and economic research centre		12	12	4	4	4	4	4
Number of grain supply and demand estimates reports produced per year	Market and economic research centre		12	12	12	12	12	12	12
Number of smallholder market access estimate reports produced per year	Market and economic research centre		12	12	4	4	4	4	4
Number of smallholder farmers linked to market opportunities per year	Agribusiness development		141	190	185	120	120	120	120

1. No historical data available.

Entity overview

The National Agricultural Marketing Council was established in terms of sections 3 and 4 of the Marketing of Agricultural Products Act (1996), as amended. The council is mandated to investigate the establishment, continuation, amendment or revocation of statutory measures affecting the marketing of agricultural products, and evaluate the desirability, necessity or efficiency of these statutory measures. It is also mandated to, if necessary, propose alternatives to the establishment, continuation, amendment or repeal of a statutory measure, and report to and advise the Minister of Agriculture accordingly.

Over the medium term, the council plans to coordinate the research and development of the agriculture and agro-processing master plan. Through its research publications, the council will continue to provide advice to policy-makers and stakeholders in the agriculture industry and directly affected groups. Policy advice is informed by the council's research outputs on food price and cost monitoring, commodity value chain and trade policy analysis, and the identification of market opportunities and models to link smallholder farmers to market opportunities.

The council's expenditure is expected to increase at an average annual rate of 3.7 per cent, from R51.8 million in 2025/26 to R57.9 million in 2028/29. The council derives the bulk of its revenue from departmental transfers, which account for an estimated 92.2 per cent (R154.8 million) of its total budget over the next 3 years. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 29.19 National Agricultural Marketing Council expenditure trends and estimates by programme/objective/activity

Audited outcome	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
				2026/27	2027/28	2028/29					
R million	2022/23	2023/24	2024/25	2025/26	2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29		
Administration	28.7	30.6	34.8	28.9	0.2%	58.4%	30.0	31.2	32.2	3.7%	55.7%
Market and economic research centre	12.7	11.2	10.5	12.7	-0.2%	22.3%	13.2	13.8	14.4	4.3%	24.7%
Statutory measures	3.1	3.5	3.5	3.5	4.6%	6.5%	3.7	3.8	3.6	0.9%	6.7%
Agricultural trusts	3.4	3.2	2.7	3.0	-4.1%	5.7%	3.1	3.2	3.4	4.4%	5.8%
Agribusiness development	3.7	3.6	3.9	3.7	0.3%	7.1%	3.9	4.1	4.2	4.4%	7.3%
Total	51.6	52.1	55.3	51.8	0.1%	100.0%	53.9	56.1	57.9	3.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.20 National Agricultural Marketing Council statements of financial performance, cash flow and financial position

Statement of financial performance												
	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25	2025/26		2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29	
R million												
Revenue												
Non-tax revenue	2.9	3.9	7.6	4.0	11.9%	8.6%	4.2	4.3	4.5	4.1%	7.8%	
Other non-tax revenue	2.9	3.9	7.6	4.0	11.9%	8.6%	4.2	4.3	4.5	4.1%	7.8%	
Transfers received	51.4	51.3	45.8	47.8	-2.4%	91.4%	49.7	51.7	53.3	3.7%	92.2%	
Total revenue	54.3	55.2	53.3	51.8	-1.5%	100.0%	53.9	56.1	57.9	3.7%	100.0%	
Expenses												
Current expenses	51.6	52.1	55.3	51.8	0.1%	100.0%	53.9	56.1	57.9	3.7%	100.0%	
Compensation of employees	38.0	35.8	36.4	36.9	-0.9%	69.8%	38.6	40.1	41.6	4.0%	71.7%	
Goods and services	13.0	15.3	18.1	14.0	2.5%	28.7%	14.5	15.0	15.4	3.1%	26.7%	
Depreciation	0.6	0.9	0.8	0.9	12.0%	1.5%	0.9	0.9	0.9	2.2%	1.6%	
Interest, dividends and rent on land	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-	
Total expenses	51.6	52.1	55.3	51.8	0.1%	100.0%	53.9	56.1	57.9	3.7%	100.0%	
Surplus/(Deficit)	2.7	3.1	(2.0)	-	-100.0%	-	-	-	-	-	-	
Cash flow statement												
Cash flow from operating activities	(5.8)	1.8	(17.5)	(0.1)	-75.8%	100.0%	0.3	1.1	0.4	-264.9%	100.0%	
Receipts												
Non-tax receipts	2.2	3.2	6.5	3.2	13.5%	7.0%	3.4	3.5	3.7	5.1%	6.3%	
Sales of goods and services other than capital assets	-	0.7	2.4	-	-	1.4%	-	-	-	-	-	
Other tax receipts	2.2	2.6	4.2	3.2	13.5%	5.6%	3.4	3.5	3.7	5.1%	6.3%	
Transfers received	53.3	51.0	47.4	48.6	-3.0%	92.9%	50.5	52.5	54.1	3.7%	93.7%	
Financial transactions in assets and liabilities	-	0.0	-	-	-	-	-	-	-	-	-	
Total receipts	55.5	54.3	54.0	51.8	-2.3%	100.0%	53.9	56.1	57.9	3.7%	100.0%	
Payment												
Current payments	61.3	52.5	71.4	51.9	-5.4%	100.0%	53.7	55.0	57.5	3.5%	100.0%	
Compensation of employees	38.0	34.0	35.5	36.9	-0.9%	60.9%	38.6	40.1	41.5	4.0%	72.4%	
Goods and services	23.3	18.5	35.9	15.0	-13.7%	39.1%	15.1	14.9	15.9	2.1%	27.6%	
Total payments	61.3	52.5	71.4	51.9	-5.4%	100.0%	53.7	55.0	57.5	3.5%	100.0%	
Net cash flow from investing activities	(0.6)	(0.7)	(0.2)	(0.5)	-3.2%	100.0%	(0.5)	(0.5)	(0.5)	3.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(0.6)	(0.6)	(0.2)	(0.5)	-3.2%	96.9%	(0.5)	(0.5)	(0.5)	3.0%	100.0%	
Acquisition of software and other intangible assets	-	(0.1)	-	-	-	4.6%	-	-	-	-	-	
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	-	-	-	-1.4%	-	-	-	-	-	
Net cash flow from financing activities	(0.2)	(0.0)	-	-	-100.0%	100.0%	-	-	-	-	-	
Repayment of finance leases	(0.2)	(0.0)	-	-	-100.0%	96.1%	-	-	-	-	-	
Other flows from financing activities	(0.0)	-	-	-	-100.0%	3.9%	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	(6.5)	1.1	(17.7)	(0.6)	-55.2%	100.0%	(0.2)	0.5	(0.2)	-32.5%	100.0%	
Statement of financial position												
Carrying value of assets	3.1	2.8	2.2	3.8	6.9%	7.1%	3.4	4.7	4.9	8.7%	9.2%	
<i>of which:</i>												
Acquisition of assets	(0.6)	(0.6)	(0.2)	(0.5)	-3.2%	100.0%	(0.5)	(0.5)	(0.5)	3.0%	100.0%	
Inventory	0.1	0.1	0.1	0.1	-3.5%	0.2%	0.1	0.1	0.1	3.3%	0.1%	
Receivables and prepayments	1.1	4.2	1.2	3.5	47.1%	6.0%	3.4	3.5	3.7	1.6%	7.5%	
Cash and cash equivalents	40.5	41.6	23.9	39.2	-1.1%	86.8%	37.5	39.0	40.7	1.3%	83.2%	
Total assets	44.7	48.6	27.4	46.6	1.3%	100.0%	44.3	47.2	49.3	1.9%	100.0%	
Accumulated surplus/(deficit)	13.7	16.5	14.5	13.7	-	34.9%	13.7	15.4	16.0	5.4%	32.0%	
Finance lease	0.0	-	-	0.2	72.1%	0.1%	0.2	0.2	0.2	2.3%	0.4%	
Deferred income	26.7	24.5	8.8	27.3	0.8%	52.3%	24.8	25.8	26.9	-0.5%	55.1%	
Trade and other payables	0.7	3.9	0.6	1.8	38.2%	4.1%	2.0	2.1	2.1	6.5%	4.4%	
Provisions	3.6	3.7	3.5	3.5	-0.6%	8.6%	3.6	3.8	4.0	3.8%	8.1%	
Total equity and liabilities	44.7	48.6	27.4	46.6	1.3%	100.0%	44.3	47.2	49.3	1.9%	100.0%	

Personnel information

Table 29.21 National Agricultural Marketing Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2026		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2024/25			2025/26			2026/27			2027/28			2028/29			2025/26 - 2028/29	2026/27 - 2028/29		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
National Agricultural Marketing Council		48	48	48	36.4	0.8	48	36.9	0.8	48	38.6	0.8	48	40.1	0.8	48	41.6	0.9	-	100.0%
Salary level																				
1 – 6	2	2	2	2.8	1.4	2	2.7	1.3	2	2.8	1.4	2	2.9	1.5	2	3.1	1.5	-	4.2%	
7 – 10	23	23	23	10.9	0.5	23	11.2	0.5	23	11.7	0.5	23	12.2	0.5	23	12.4	0.5	-	47.9%	
11 – 12	7	7	7	4.2	0.6	7	4.1	0.6	7	4.3	0.6	7	4.5	0.6	7	4.7	0.7	-	14.6%	
13 – 16	16	16	16	18.4	1.2	16	18.9	1.2	16	19.7	1.2	16	20.5	1.3	16	21.4	1.3	-	33.3%	

1. Rand million.

Onderstepoort Biological Products

Selected performance indicators

Table 29.22 Onderstepoort Biological Products performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Number of new distribution channels opened per year	Improved customer services	Improved education outcomes and skills	11	11	6	6	10	4	4
Percentage of quarterly sales target that is in distribution per year	Improved product availability	An enabling environment for investment and improved competitiveness through structural reforms	- ¹	- ¹	- ¹	30%	30%	30%	30%
Number of product dossiers submitted to international markets per year	Improved product availability	Improved competitiveness through structural reforms	2	9	6	6	6	6	6

1. No historical data available.

Entity overview

Onderstepoort Biological Products was established as a public company in terms of the Onderstepoort Biological Products Incorporation Act (1999), with government as its sole shareholder. The company's mandate is to prevent and control animal diseases that affect food security, human health and livelihoods; continue to develop, manufacture and commercialise animal vaccines; and ensure food security through the promotion of animal health. Over the medium term, the company will continue to focus on developing and manufacturing vaccines and other related products to prevent and control animal diseases, and maintain a reserve stock of vaccines to be used in the event of an outbreak of animal diseases.

To this end, an estimated R580.1 million is set aside over the medium term to develop and produce new vaccines and improve product availability. In conjunction with this, the company plans to open 18 new distribution points over the medium term. To improve customer service, the company will aim to implement an updated marketing strategy that is expected to ensure sustained customer loyalty to its vaccine brands and increase customer satisfaction by 10 per cent per year over the medium term. To achieve these targets, R119.5 million is allocated over the next 3 years.

Expenditure is expected to increase at an average annual rate of 6.5 per cent, from R329.4 million in 2025/26 to R397.7 million in 2028/29. Expenditure on goods and services is expected to account for an estimated 66.6 per cent (R759.2 million) of the company's budget over the next 3 years. The company's primary revenue stream is the sale and supply of livestock vaccines. Revenue is projected to increase at an average annual rate of 14.9 per cent, R339.4 million in 2025/26 to R514.9 million in 2028/29. This substantial increase is mainly due to an expected increase in sales of vaccines in the export market because of improved production and marketing, and greater access to vaccines by smallholder farmers.

Programmes/Objectives/Activities

Table 29.23 Onderstepoort Biological Products expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25	2025/26	2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29	
R million											
Capable, ethical and developmental organisation	19.1	31.0	30.8	42.4	30.4%	11.8%	45.3	48.3	50.7	6.1%	12.7%
Improved customer services	14.8	27.7	29.1	35.1	33.3%	10.2%	37.5	40.0	42.0	6.1%	10.5%
Improved product availability	148.0	138.1	122.1	163.7	3.4%	54.9%	179.8	198.7	201.6	7.2%	50.9%
Sustainable financial growth	49.5	48.2	54.6	71.0	12.7%	21.4%	75.7	80.9	83.5	5.6%	21.1%
Improved infrastructure and facilities	-	-	-	17.1	-	1.6%	18.0	18.9	19.8	5.0%	5.0%
Total	231.5	245.0	236.6	329.4	12.5%	100.0%	356.2	386.7	397.7	6.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.24 Onderstepoort Biological Products statements of financial performance, cash flow and financial position

Statement of financial performance											
	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25	2025/26	2022/23 - 2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29	
R million											
Revenue											
Non-tax revenue	258.9	282.2	220.8	339.4	9.4%	100.0%	388.0	490.4	514.9	14.9%	100.0%
Sale of goods and services other than capital assets	200.9	231.6	186.4	302.4	14.6%	83.7%	348.3	446.4	465.1	15.4%	90.4%
Other non-tax revenue	58.0	50.6	34.4	37.0	-13.9%	16.3%	39.7	44.0	49.8	10.4%	9.6%
Total revenue	258.9	282.2	220.8	339.4	9.4%	100.0%	388.0	490.4	514.9	14.9%	100.0%
Expenses											
Current expenses	220.4	217.3	231.5	329.4	14.3%	95.8%	356.2	386.7	397.7	6.5%	100.0%
Compensation of employees	87.2	55.6	60.6	100.8	4.9%	29.2%	106.8	97.1	95.7	-1.7%	26.3%
Goods and services	121.3	157.3	164.4	203.0	18.7%	62.0%	222.4	262.2	274.5	10.6%	66.6%
Depreciation	11.9	4.4	6.4	25.6	28.9%	4.6%	27.0	27.5	27.5	2.4%	7.2%
Transfers and subsidies	11.1	27.7	5.1	-	-100.0%	4.2%	-	-	-	-	-
Total expenses	231.5	245.0	236.6	329.4	12.5%	100.0%	356.2	386.7	397.7	6.5%	100.0%
Surplus/(Deficit)	27.4	37.3	(15.8)	10.1	-28.3%		31.7	103.6	117.2	126.4%	
Cash flow statement											
Cash flow from operating activities	109.1	80.9	(73.3)	33.7	-32.4%	100.0%	33.8	58.5	68.1	26.4%	100.0%
Receipts											
Non-tax receipts	335.1	213.4	175.8	333.7	-0.1%	93.5%	386.6	497.5	671.3	26.2%	100.0%
Sales of goods and services other than capital assets	314.6	189.6	140.9	319.4	0.5%	85.2%	371.8	479.3	648.4	26.6%	96.4%
Other tax receipts	20.5	23.8	34.9	14.3	-11.3%	8.3%	14.8	18.2	22.9	17.0%	3.6%
Transfers received	-	42.8	30.5	-	-	6.5%	-	-	-	-	-
Total receipts	335.1	256.2	206.4	333.7	-0.1%	100.0%	386.6	497.5	671.3	26.2%	100.0%
Payment											
Current payments	226.0	158.5	246.3	300.0	9.9%	94.9%	352.8	439.0	603.2	26.2%	100.0%
Compensation of employees	87.2	55.6	60.6	100.8	4.9%	31.0%	106.8	97.1	95.7	-1.7%	21.5%
Goods and services	138.8	95.7	185.6	199.2	12.8%	63.1%	245.9	341.9	507.5	36.6%	78.5%
Interest and rent on land	-	7.2	0.0	-	-	0.7%	-	-	-	-	-
Transfers and subsidies	-	16.7	33.4	-	-	5.1%	-	-	-	-	-
Total payments	226.0	175.3	279.6	300.0	9.9%	100.0%	352.8	439.0	603.2	26.2%	100.0%
Net cash flow from investing activities	(44.4)	(12.6)	(49.7)	(200.0)	65.2%	100.0%	(27.4)	(10.0)	-	-100.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(44.4)	(12.6)	(49.7)	(200.0)	65.2%	100.0%	(27.4)	(10.0)	-	-100.0%	100.0%
Net cash flow from financing activities	(0.1)	(0.2)	(0.3)	-	-100.0%	100.0%	-	-	-	-	-
Borrowing activities	-	(0.2)	(0.3)	-	-	76.9%	-	-	-	-	-
Repayment of finance leases	(0.1)	-	-	-	-100.0%	22.1%	-	-	-	-	-
Other flows from financing activities	(0.0)	-	-	-	-100.0%	1.0%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	64.6	68.2	(123.2)	(166.3)	-237.1%	100.0%	6.4	48.5	68.1	-174.2%	100.0%

Table 29.24 Onderstepoort Biological Products statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2022/23	2023/24	2024/25				2025/26	2026/27	2027/28		
R million												
Carrying value of assets		388.6	411.2	441.5	560.0	13.0%	51.3%	560.5	543.1	515.6	-2.7%	60.3%
of which:												
Acquisition of assets		(44.4)	(12.6)	(49.7)	(200.0)	65.2%	100.0%	(27.4)	(10.0)	–	-100.0%	100.0%
Inventory		52.1	44.9	46.0	59.9	4.8%	5.8%	62.9	66.0	69.3	5.0%	7.4%
Receivables and prepayments		31.1	28.3	29.4	15.4	-20.8%	3.0%	16.2	24.1	32.0	27.5%	2.7%
Cash and cash equivalents		373.4	458.5	339.2	204.5	-18.2%	39.2%	210.8	259.3	327.4	17.0%	29.7%
Taxation		21.7	–	3.9	–	-100.0%	0.7%	–	–	–	–	–
Total assets		866.9	942.9	860.0	839.8	-1.0%	100.0%	850.4	892.5	944.3	4.0%	100.0%
Accumulated surplus/(deficit)		320.6	377.2	361.4	390.9	6.8%	41.3%	422.6	526.2	643.4	18.1%	59.3%
Capital and reserves		0.0	0.0	0.0	0.0	–	–	0.0	0.0	0.0	–	–
Capital reserve fund		448.2	438.8	427.7	390.5	-4.5%	48.6%	345.6	260.5	171.4	-24.0%	28.9%
Finance lease		–	0.3	–	–	–	–	–	–	–	–	–
Deferred income		9.0	7.8	5.3	15.9	21.1%	1.1%	15.9	15.9	15.9	–	1.8%
Trade and other payables		82.7	89.7	56.2	42.6	-19.9%	7.7%	66.3	89.9	113.6	38.7%	10.0%
Taxation		6.4	27.7	9.0	–	-100.0%	1.2%	–	–	–	–	–
Provisions		–	1.4	0.4	–	–	0.1%	–	–	–	–	–
Total equity and liabilities		866.9	942.9	860.0	839.8	-1.0%	100.0%	850.4	892.5	944.3	4.0%	100.0%

Personnel information

Table 29.25 Onderstepoort Biological Products personnel numbers and cost by salary level

Number of posts estimated for 31 March 2026	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)						
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate											
2024/25			2025/26		2026/27		2027/28		2028/29		2025/26 - 2028/29	2026/27 - 2028/29								
Understepoort Biological Products	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	226			116	60.6	0.5	226	100.8	0.4	226	106.8	0.5	192	97.1	0.5	179	95.7	0.5	-7.4%	100.0%
1 – 6	105	105		53	11.8	0.2	105	20.9	0.2	105	22.2	0.2	89	19.9	0.2	83	19.5	0.2	-7.5%	46.4%
7 – 10	97	97		49	27.3	0.6	97	48.4	0.5	97	51.4	0.5	82	46.2	0.6	77	45.2	0.6	-7.5%	42.8%
11 – 12	15	15		8	9.0	1.2	15	15.9	1.1	15	16.9	1.1	13	15.1	1.2	12	14.9	1.3	-7.5%	6.6%
13 – 16	8	8		5	8.6	1.7	8	12.0	1.5	8	12.8	1.6	7	12.1	1.7	7	12.1	1.8	-5.5%	3.7%
17 – 22	1	1		1	3.9	3.9	1	3.5	3.5	1	3.6	3.6	1	3.8	3.8	1	4.0	4.0	-0.0%	0.5%

1. Rand million.

Perishable Products Export Control Board

Selected performance indicators

Table 29.26 Perishable Products Export Control Board performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTDP outcome	Audited performance			Estimated performance	MTEF targets		
			2022/23	2023/24	2024/25		2025/26	2026/27	2027/28
Number of customers onboarded on the board's Intelex platform per year	Administration	An ethical, capable and professional public service	–1	–1	–1	17	17	19	25
Number of food safety audits conducted per year	Food safety		1 036	1 000	1 209	1 200	1 220	1 250	1 300
Number of students graduated through the agri-export technologist learnership programme per year	Transformation and development services	Skills for the economy	52	48	53	50	50	50	50
Number of smallholder farmers trained in business skills per year	Transformation and development services		–1	–1	–1	–1	25	30	35

1. No historical data available.

Entity overview

The Perishable Products Export Control Board is an independent service provider of quality assurance, food safety and cold chain management services for producers and exporters of perishable food products, as mandated by the Perishable Products Export Control Act (1983). The board also derives its mandate from the Agricultural Products Standards Act (1990), which requires it to monitor the minimum quality standards of perishable exports as required by government and bilateral agreements with importing countries.

Over the medium term, the board will continue to focus on providing relevant and timely export and shipping information, and market trends to enhance the competitiveness of the industry. This will be done through the electronic certification platform and conducting 3 770 food safety audits over the MTEF period. Spending on food safety audits is within the food safety programme, which is allocated R182.5 million over the medium term.

Expenditure is expected to increase at an average annual rate of 4.5 per cent, from R780.5 million in 2025/26 to R889.9 million in 2028/29. As the board's work is labour-intensive, compensation of employees accounts for an estimated 65 per cent (R1.7 billion) of total expenditure over the medium term. The board generates revenue by charging levies and tariffs to farmers on the export of perishable products, and fees for inspection, laboratory and export certification services. Total revenue is projected to amount to R2.5 billion over the medium term, increasing from R780.5 million in 2025/26 to R903.5 million in 2028/29, at an annual average rate of 5 per cent.

Programmes/Objectives/Activities

Table 29.27 Perishable Products Export Control Board expenditure trends and estimates by programme/objective/activity

	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25	2025/26				2026/27	2027/28	2028/29		
R million												
Administration	162.6	179.5	180.7	210.2	8.9%	27.7%	220.7	231.7	243.3	5.0%	27.3%	
Statutory operations	386.4	406.3	421.0	502.1	9.1%	64.8%	514.9	540.6	567.7	4.2%	63.8%	
Food safety	28.8	35.7	40.8	55.1	24.2%	6.1%	57.9	60.8	63.8	5.0%	7.2%	
Transformation and development services	6.4	8.0	10.4	13.1	27.1%	1.4%	13.8	14.4	15.2	5.0%	1.7%	
Total	584.1	629.5	653.0	780.5	10.1%	100.0%	807.2	847.6	889.9	4.5%	100.0%	

Statements of financial performance, cash flow and financial position

Table 29.28 Perishable Products Export Control Board statements of financial performance, cash flow and financial position

Statement of financial performance												
	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2022/23	2023/24	2024/25	2025/26				2026/27	2027/28	2028/29		
R million												
Revenue												
Non-tax revenue	596.5	627.9	633.7	780.5	9.4%	100.0%	819.5	860.4	903.5	5.0%	100.0%	
Sale of goods and services other than capital assets	576.8	609.3	618.4	770.5	10.1%	97.6%	809.0	849.5	891.9	5.0%	98.7%	
Other non-tax revenue	19.7	18.6	15.3	10.0	-20.3%	2.4%	10.5	11.0	11.5	5.0%	1.3%	
Total revenue	596.5	627.9	633.7	780.5	9.4%	100.0%	819.5	860.4	903.5	5.0%	100.0%	
Expenses												
Current expenses	584.1	629.5	653.0	780.5	10.1%	100.0%	807.2	847.6	889.9	4.5%	100.0%	
Compensation of employees	403.0	426.1	459.1	499.6	7.4%	67.5%	524.6	550.9	578.4	5.0%	65.0%	
Goods and services	177.0	195.5	193.9	280.8	16.6%	32.0%	282.6	296.7	311.5	3.5%	35.0%	
Depreciation	4.1	7.9	-	-	-100.0%	0.5%	-	-	-	-	-	
Total expenses	584.1	629.5	653.0	780.5	10.1%	100.0%	807.2	847.6	889.9	4.5%	100.0%	
Surplus/(Deficit)	12.5	(1.6)	(19.3)	-	-100.0%	-	12.3	12.9	13.5	-	-	

Table 29.28 Perishable Products Export Control Board statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2022/23	2023/24	2024/25				2025/26	2022/23 - 2025/26	2026/27		
R million												
Cash flow from operating activities		10.3	(86.6)	66.8	11.7	4.2%	100.0%	(19.7)	(20.7)	(21.8)	-223.1%	100.0%
Receipts												
Non-tax receipts		596.5	528.5	724.5	777.2	9.2%	99.7%	787.5	826.8	868.2	3.8%	100.0%
Sales of goods and services other than capital assets		585.7	518.3	717.0	770.5	9.6%	98.4%	787.5	826.8	868.2	4.1%	100.0%
Other sales		8.9	8.4	-	-	-100.0%	0.7%	-	-	-	-	-
Other tax receipts		10.8	10.2	7.5	6.7	-14.8%	1.3%	-	-	-	-100.0%	-
Financial transactions in assets and liabilities		3.9	-	-	3.3	-5.6%	0.3%	-	-	-	-100.0%	-
Total receipts		600.4	528.5	724.5	780.5	9.1%	100.0%	787.5	826.8	868.2	3.6%	100.0%
Payment												
Current payments		590.1	615.1	657.7	768.8	9.2%	100.0%	807.2	847.6	889.9	5.0%	100.0%
Compensation of employees		403.0	460.9	458.8	503.2	7.7%	69.4%	528.3	554.7	582.5	5.0%	65.5%
Goods and services		187.1	154.2	198.9	265.6	12.4%	30.6%	278.9	292.8	307.5	5.0%	34.5%
Total payments		590.1	615.1	657.7	768.8	9.2%	100.0%	807.2	847.6	889.9	5.0%	100.0%
Net cash flow from investing activities		102.8	(7.1)	(11.0)	-	-100.0%	100.0%	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets		(7.0)	(7.1)	(11.0)	-	-100.0%	-29.7%	-	-	-	-	-
Other flows from investing activities		109.9	-	-	-	-100.0%	129.7%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents		113.2	(93.6)	55.8	11.7	-53.1%	100.0%	(19.7)	(20.7)	(21.8)	-223.1%	100.0%
Statement of financial position												
Carrying value of assets		49.1	50.2	48.0	50.4	0.9%	18.8%	52.9	55.6	51.3	0.6%	19.1%
of which:												
Acquisition of assets		(7.0)	(7.1)	(11.0)	-	-100.0%	100.0%	-	-	-	-	-
Receivables and prepayments		72.0	171.4	81.5	84.7	5.5%	38.9%	88.9	93.3	98.0	5.0%	33.4%
Cash and cash equivalents		152.5	58.9	114.7	120.4	-7.6%	42.4%	126.4	132.8	139.4	5.0%	47.5%
Total assets		273.6	280.5	244.2	255.5	-2.3%	100.0%	268.2	281.7	288.7	4.2%	100.0%
Accumulated surplus/(deficit)		132.0	184.7	165.4	173.5	9.5%	62.2%	182.9	192.7	196.0	4.2%	68.2%
Capital and reserves		70.7	19.1	14.2	14.2	-41.4%	11.2%	14.2	14.2	14.2	-	5.1%
Trade and other payables		48.7	74.8	62.8	65.9	10.6%	23.9%	69.2	72.6	76.3	5.0%	26.0%
Provisions		0.6	1.5	1.8	1.9	47.3%	0.5%	2.0	2.1	2.2	5.0%	0.7%
Derivatives financial instruments		21.7	0.4	-	-	-100.0%	2.1%	-	-	-	-	-
Total equity and liabilities		273.6	280.5	244.2	255.5	-2.3%	100.0%	268.2	281.7	288.7	4.2%	100.0%

Personnel information**Table 29.29 Perishable Products Export Control Board personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2026			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of approved funded posts	Number of posts on funded establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2024/25	2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	2026/27 - 2028/29										
Perishable Products Export Control Board			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	1 331	1 331	1 331	459.1	0.3	1 331	499.6	0.4	1 331	524.6	0.4	1 331	550.9	0.4	1 331	578.4	0.4	-	100.0%
1 - 6	664	664	664	62.1	0.1	664	72.3	0.1	664	71.6	0.1	664	70.6	0.1	664	74.2	0.1	-	49.9%
7 - 10	569	569	569	283.3	0.5	569	306.9	0.5	569	325.3	0.6	569	344.8	0.6	569	362.1	0.6	-	42.7%
11 - 12	71	71	71	68.7	1.0	71	72.8	1.0	71	77.2	1.1	71	81.8	1.2	71	85.9	1.2	-	5.3%
13 - 16	24	24	24	35.7	1.5	24	37.8	1.6	24	40.1	1.7	24	42.5	1.8	24	44.6	1.9	-	1.8%
17 - 22	3	3	3	9.3	3.1	3	9.8	3.3	3	10.4	3.5	3	11.1	3.7	3	11.6	3.9	-	0.2%

1. Rand million.

